



Board of Directors' Meeting of Tuesday, May 17, 2022

Call to Order

The meeting of the Board of Directors of Henry Hospital District was called to order by Chair DeSmith at 6:00 p.m. in the hospital conference room. Members present were: Directors Ann DeSmith, Doug Ford, Denise Ward, Julie Atwell, Dr. Don Ford, Nancy Lang, Kim Gehling, and Mike Zerull. Director Duane Olson was not present due to an excused absence. Also, in attendance were Dr. Julie Brown, VP of Medical Staff, for a portion of the meeting. Mark Kuhn, CEO, participated via telephone. Jodie Criswell, Vice President of Fiscal Services; Hazel Butter, Vice President of Human Resources; Julie Theill, VP of Rehab and Long-Term Care; Danielle Hoffman, Director of Nursing; Colton Anderson, Director of Clinic Services; Wyatt Brieser, Director of OP and Ancillary Services and Diane Biellier, Administrative Assistant were also present. Chip Holmes, Senior VP of QHR and Dick Stone, Attorney attended. Nick Emmerson, Farmer's National Bank Trust Officer presented along with Krista Nixon.

Education

Nick Emmerson of Farmer's National Bank Trust discussed Hammond-Henry's current investments and actions being taken in response to current economic factors. Board Directors' questions were addressed.

Consent Agenda

Chair DeSmith referred to the following consent agenda:

- Medical Staff Executive Meeting minutes of May 9, 2022
- Special Board Meeting minutes of May 3, 2022
- Closed Session minutes of May 3, 2022
- Special Board Meeting minutes of April 28, 2022
- Closed Session minutes of April 28, 2022
- Medical Staff Executive Meeting minutes of April 21, 2022
- Board Meeting minutes of April 19, 2022 (with minor correction)
- Closed Session minutes of April 19, 2022
- Operations Review

Questions regarding the consent agenda were addressed. A **motion** was made and seconded: **To approve the consent agenda. The motion passed.**

Old Business

Fiscal Services Report

Hammond-Henry Hospital recorded a loss of \$794,056 for the month ended April 30, 2022. An entry was made to record the unrealized loss from investments Jodie addressed Board questions pertaining to this issue.

The Board was informed that inpatient and outpatient volumes were down, however, the Clinics showed a positive revenue variance of \$239,899.

New Business

FY2022-23 Draft Capital & Operating Budget

Jodie referred to the FY22-23 Draft Capital and Operating Budget. The Board has been reviewing the Budget over the past month and have addressed questions to Jodie in the interim. There were no new questions.

A **motion** was made and seconded: To approve the FY2022-23 Draft Capital and Operating Budget. On a roll call vote the **motion passed.**

Administrative Reports

QHR Report

Chip Holmes discussed the ongoing support QHR is providing Hammond-Henry. Updates were given regarding the Culture and Care survey initiative, Managed Care Contracting and Productivity. Discussion ensued regarding the Productivity initiative and its reception with Hammond-Henry. Jodie shared that on average, the Departments are functioning at a 75% benchmark and that the QHR reporting and assistance has been well received. Chip confirmed this and stated the QHR representatives have shared good feedback regarding Hammond-Henry.

The Hammond-Henry Board Strategic retreat is being tentatively planned for the week of July 11, 2022, and additional details will follow.

Chip also discussed upcoming QHR retreats that offer a variety of Board-focused educational opportunities. One will be held in the third week of July in Nashville and the other in San Diego the first week of August. QHR will be sending out additional information soon.

CEO Report

Mark shared an overview of Clinic volumes for the month of April. He also discussed information regarding Henry County's health outcomes and demographics, reiterating Hammond-Henry's goal to positively influence social determinants of health whenever possible for our community. Henry County dropped from a ranking of 26 to 30 in the state since 2021, due to several factors such as obesity, physical inactivity, mental health concerns, accidents, etc.

Mark also presented the Board with information regarding Hammond-Henry's natural gas prices and the future market, as well as a contract pending renewal in July 2023.

Rehab and Long-Term Care Report

Julie Theill provided updates to the Board regarding staffing challenges in Long-Term Care, Nutritional Services and Rehab.

Patient Care and Nursing Services Report

Danielle Hoffman presented the Board with proposals and options to address ongoing patient transport needs in the ED and Inpatient. Discussion ensued regarding opportunities and challenges surrounding the various options. It was agreed that securing reliable and timely patient transport is a priority and the Board will review the proposals.

Danielle also shared a nursing webpage that is pending release in an effort to target potential nursing employees. After several weeks of no COVID positive employees, there have been employees out with COVID in the past two weeks. Danielle and Hazel addressed questions pertaining to the Hospital policy for COVID immunization and testing for employees.

Outpatient/Ancillary Services Report

Wyatt Brieser updated the Board on Lab, Imaging and Pharmacy. He shared that the Lab received COLA accreditation for Lab and Pathology services during a very complimentary survey. Wyatt also shared Imaging's ongoing shortage of contrast dye.

Clinic Services Report

Colton Anderson gave an update on the Orion Clinic. Flooring is being installed and they are in the process of equipping the clinic. Difficulties in obtaining an AED for the location was discussed with a recommendation by Doug Ford on a possible resource.

The Annawan Clinic recently performed 31 sports physicals and will be providing physicals in the Hammond-Henry Rehab clinic in May. He thanked Julie Theill for the use of the Rehab space.

As part of a Vaccine Confidence grant, Marci Miner, APRN will be holding events to educate the public and staff on several common vaccines.

Hazel Butter announced that Lisa Gentry, RN is the June Shining Star recipient.

Medical Staff Report

Dr. Julie Brown provided an update to the Board regarding current challenges the Medical Staff is facing. She commended Dr. Jeffries for stepping up to assist with coverage resulting from the loss of an ED physician. She also recognized Dr. Soria and Dr. Snider for assisting with Hospitalist coverage as Dr. Jefferies increases his time in the ED. The Medical Staff hopes that additional ED staffing can be found soon.

Discussion ensued regarding clinical and specialty areas the Medical Staff feels that Hamond-Henry should expand and current staffing concerns.

Board Action

Approval of Appropriation Ordinance #267

Approval of the ordinance is needed for filing with the Henry County Clerk's office after approval of the FY2022-23 budget. A **motion** was made and seconded: To approve the ordinance #267 budget appropriation ordinance to file with the Henry County Clerk. On a roll call vote the **motion passed**.

Approval of April Bills

Chair DeSmith referred to the bills. The total bills for the month of April are \$3,777,018.85. A **motion** was made and seconded: To approve payment of the bills for the month of April in the amount of \$3,777,018.85. On a roll call vote the **motion passed**.

Recess to Closed Session

A **motion** was made and seconded: To recess to closed session at 8:10 p.m. to discuss the credentialing of physicians and other healthcare professionals as well as the dismissal, suspension, or discipling of, or to hear complaints or charges brought against an employee. On a roll call vote the **motion passed**.

Reconvene into Regular Session

A **motion** was made and seconded: To reconvene the regular meeting of the Board at 10:02 p.m. The **motion passed**.

A **motion** was made and seconded: To approve the medical staff appointments and reappointments that were discussed in closed session. All appointments/ reappointments will be effective May 31, 2022. **The motion passed**.

Adjournment

A **motion** was made and seconded: To adjourn the meeting at 10:02 p.m. The **motion passed**.

Respectfully submitted by,
Diane Biellier, Administrative Assistant